

# Exercise Network

Brief

28 May 2021





# Exercise Safety

Operating in a virtual environment brings different safety challenges:

- any distress, distractions, disruptions call the safety officer:
  - TBA
- In case of any technical difficulties please contact:
  - TBA
- Ensure you remain hydrated, fed and fit! A break is provided.
- It is a learning environment, a robust discussion is ok, but remain respectful

# Learning environment

- Open your mind
- Your contributions and active participation is invaluable
- Support each others learning and share insights





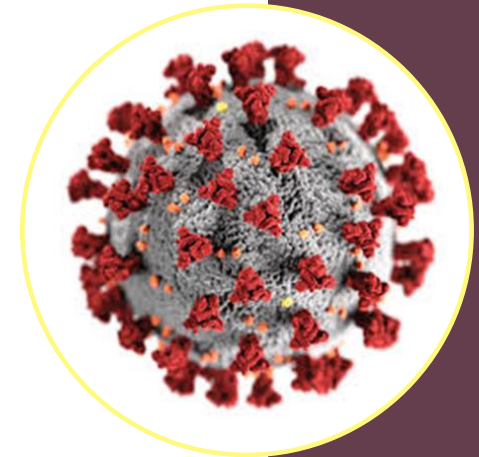


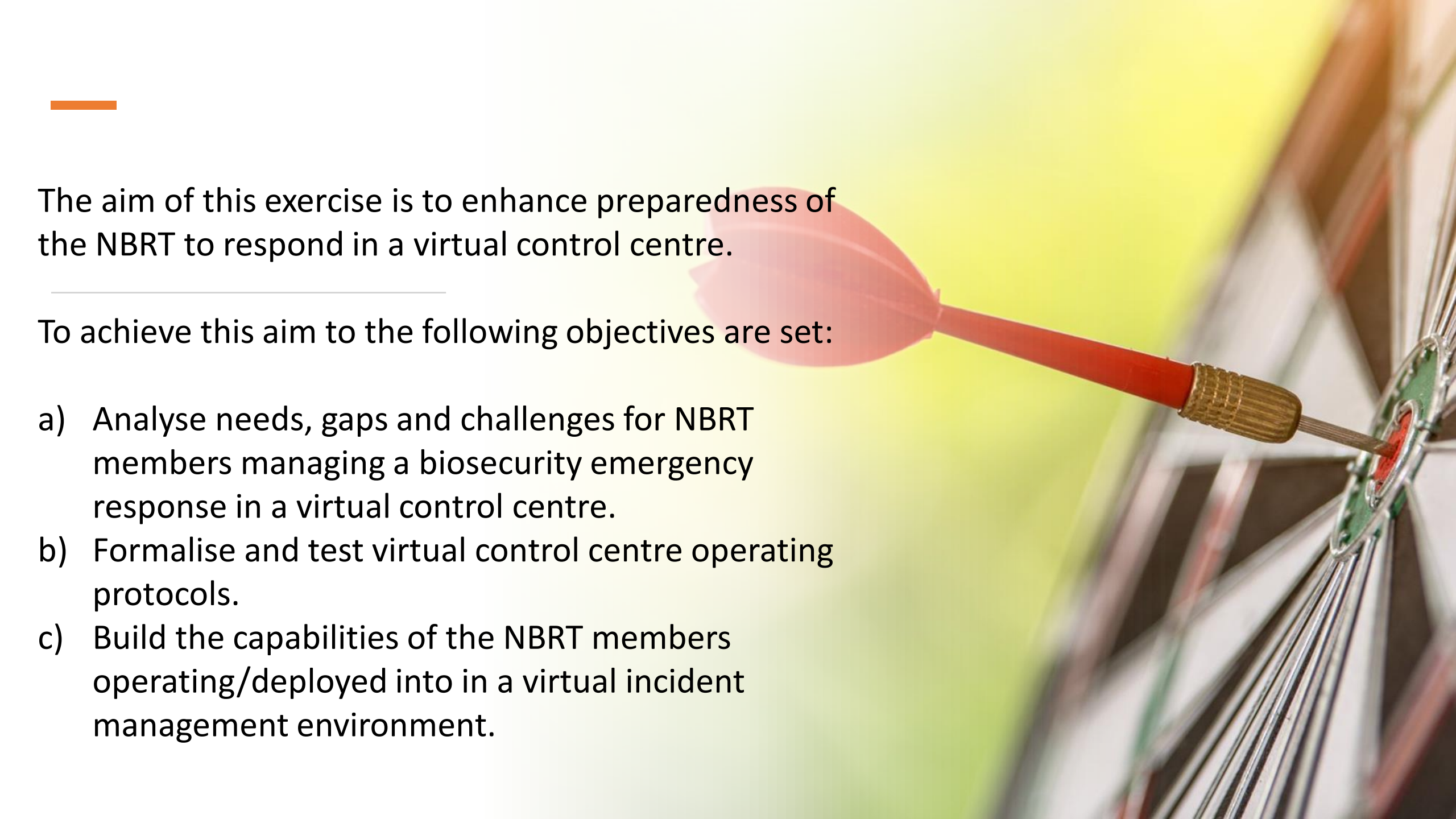
# MS Teams

- Where bandwidth permits leave your camera on
- Maintain information security
- Notify absence/break/local disruption to your direct report
- Record all meetings
- Set your background
- Manage background noise

# Exercise background

- Virtual control centre, a COVID-19 workaround that demonstrated to be a valuable resource





The aim of this exercise is to enhance preparedness of the NBRT to respond in a virtual control centre.

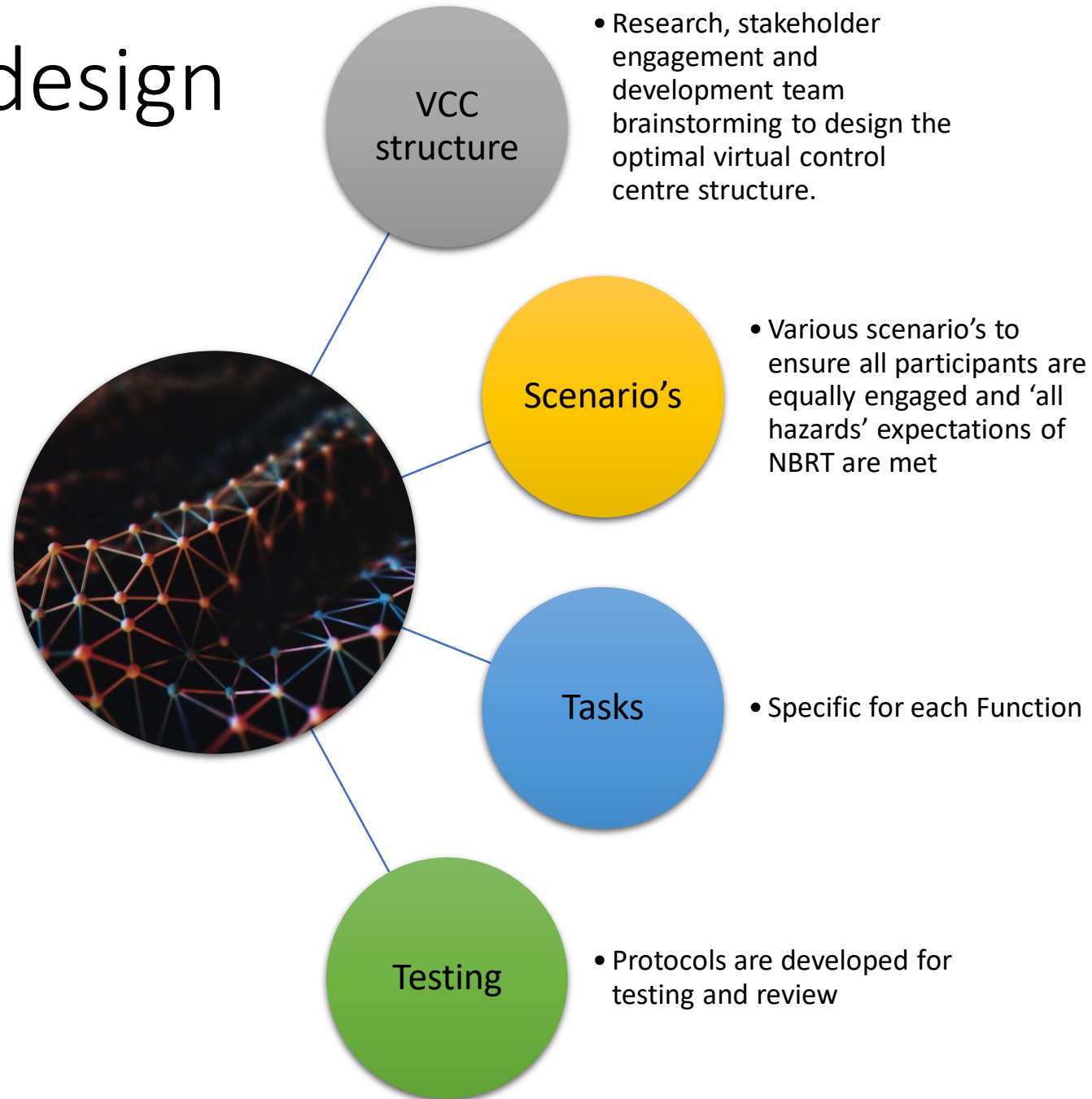
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To achieve this aim the following objectives are set:

- a) Analyse needs, gaps and challenges for NBRT members managing a biosecurity emergency response in a virtual control centre.
- b) Formalise and test virtual control centre operating protocols.
- c) Build the capabilities of the NBRT members operating/deployed into in a virtual incident management environment.



# Exercise design



Important:  
! Outcomes, not outputs

It will be challenging and things might go wrong, but that is how we learn.

# Risks

- Safety: stress, fatigue, tense shoulders, back/headaches
- Human connection is disrupted
- More difficult to get situational awareness
- Information gets missed more easily
- Version control is more complex
- Need consensus on 'how to do things'

# Benefits

- Access to a wider talent pool
- More inclusive
- Reduced response time
- Flexibility
- Less logistics and cost



*"it's like being an air traffic controller"*



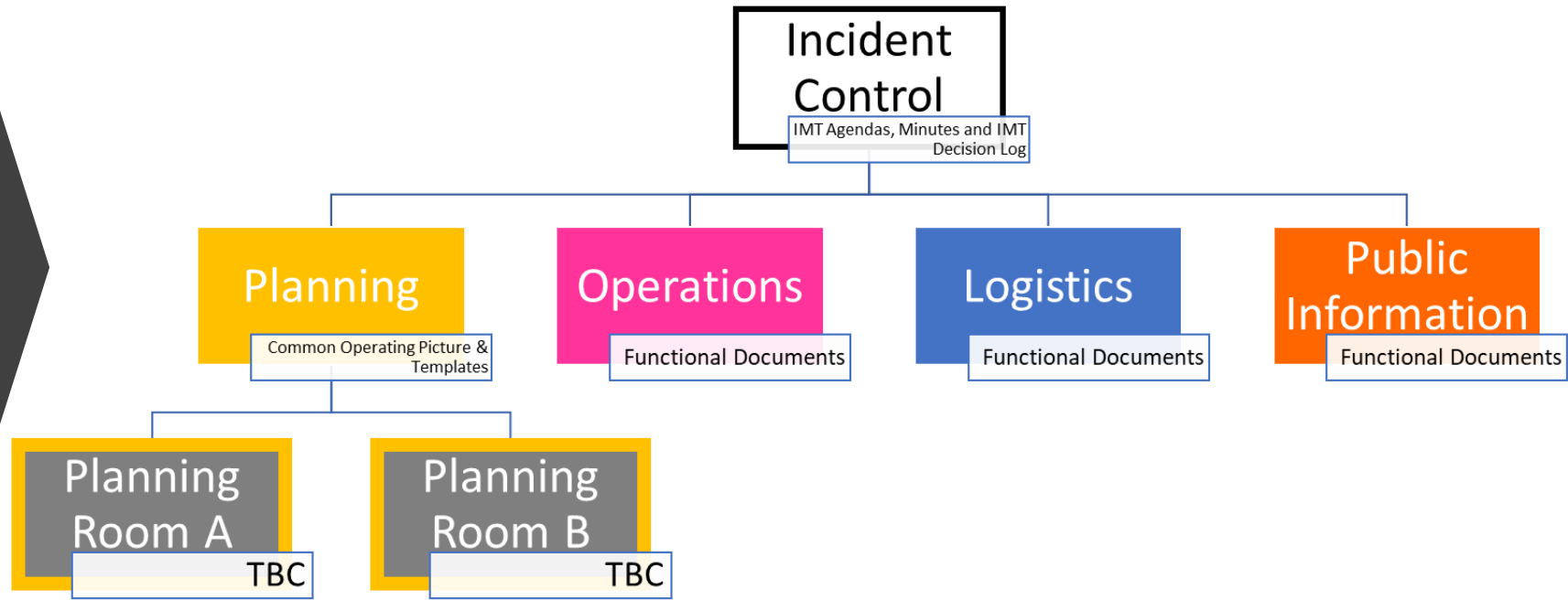
# Risk controls

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- Platform testing
- Pre-exercise training
- Pre-exercise brief
- Protocols
- Safety and Technical support
- Specified tasks with guidance on expected outcomes
- Mentors



# VCC structure



<b>Segment</b>	<b>Session 1 -</b>	<b>Session 2 -</b>	<b>Session 3 -</b>
<b>Introduction/Induction/Recap</b>	<b>20 mins</b>	<b>10 mins</b>	<b>10 mins</b>
<b>Process and practice refresher: presentation/guest speaker/mentor</b>	<b>20 mins</b>	<b>20 mins</b>	<b>20 mins</b>
<b>Scenario introduction</b>	<b>5 mins</b>	<b>5 mins</b>	<b>5 mins</b>
<b>Execute tasks</b>	<b>45 mins</b>	<b>55 mins</b>	<b>50 mins</b>
<b>Brief back</b>	<b>20 mins</b>	<b>20 mins</b>	<b>15 mins</b>
<b>Debrief</b>	<b>10 mins</b>	<b>10 mins</b>	<b>20 mins</b>
<b>Total</b>	<b>120 mins</b>	<b>120 mins</b>	<b>120 mins</b>
<b>Topics</b>	<b>Deployment and setting up the IMT</b>	<b>Situational awareness, Common Operating Picture, operational tempo</b>	<b>Multi agency coordination, liaison, safety management</b>



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<b>Topics</b>	<b>Activation, mobilisation, Set up, Induction</b>	<b>Planning Cycle</b>	<b>Stakeholder engagement</b>  <b>Communication and Coordination between functions</b>  <b>Multi agency coordination</b>  <b>Briefings</b>

# Teams

Your teams

NB NBRT - Virtual control centre ex...

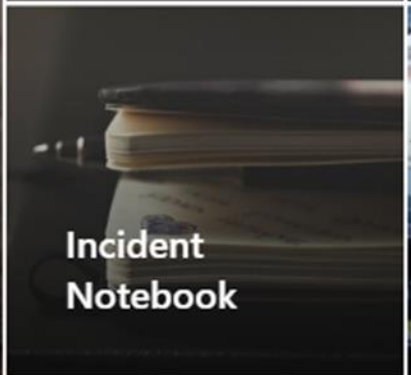
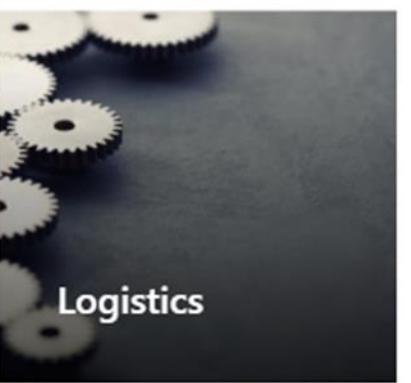
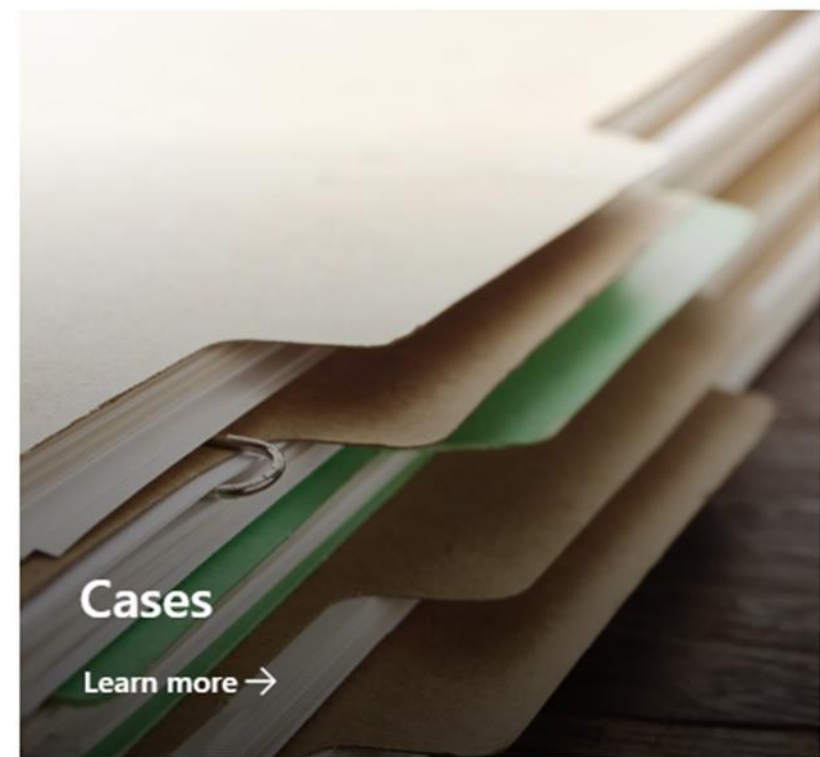
## General

- ExCon
- Exercise introduction
- Finance and administration
- Incident Management
- Liaison
- Logistics
- Operations
- Planning
- Public Information
- Safety

Manage teams

NB **General** Posts Files Home Notebook

# Exercise Network - Virtual Control Centre



# Exercise Environment



## Session 1-3

Main Room: Incident Management

Use other channels as break out rooms

## Session 4-6

Exercise brief/Room brief/IMT in Incident Management Channel

Participants break out in the Functions: Planning, Operations, Logistics and Public Information.

Participants can move between the Functions, as well and transition between Incident Management and Function.






# Documents

# Exercise Management Channels

- EXCON: EXCON Only
  - EXCON Instructions
  - Run Sheet
  - Scenario's
- Exercise Introduction: EXCON + all participants
  - Joining Instructions
  - Training document



# Participant reference documents and templates

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## Templates:

- Briefing template
- Strategy template
- Incident Action Plan
- Org Chart/ Coordination structure
- Resource Plan
- Safety Plan
- Risk assessment template (STEEPLE)
- Communication Plan/Stakeholder analysis
- SMEACS



# Protocols

1. VCC IM structure – additional roles and responsibilities
2. Set Up – structure of the VCC environment
3. Establish and maintain the Common Operating Picture
4. Broadcast – new information
5. Incident Action Plan development
6. Sitrep development
7. Meetings
8. Document and record control

# Evaluation methodology

